



This presentation is part of the Community Rounds Workshop Series

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Contact us: CORA@uvm.edu



The Spirit of Motivational Interviewing: Why How We Talk Matters

Peter R. Jackson, MD

Child and Adolescent Psychiatrist, Addiction Psychiatrist

Assistant Professor

University of Vermont Larner College of Medicine, Burlington, VT

Contact us: CORA@uvm.edu

Learn more: UVMCORA@org





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Disclosures

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Session Objectives

- Increase compassion in our care for individuals and families impacted by substance use disorders
- Understand the spirit and key guiding principles of Motivational Interviewing and Consider the specific application of these principles in rural areas
- Value patient autonomy and foster collaboration
- Increase providers' capacity to discover and reinforce patients' motivation for change by meeting them where they're at
- Identify how incorporating Motivational Interviewing into practice can improve patient relationships and decrease burnout.
- Prepare participants for active participation in practicing the basic skills of MI

This has been a tough year

Table 1

Burnout Themes and Sub-themes among Rural and Urban Counselors: Causes, Consequences, and Prevention

Themes:	Causes	Consequences	Prevention
Sub-themes:	Challenging-Clients B	Poor Client Care-B	Co-Worker Support–B
	Large Caseload–B	Reversing Roles–U	Clinical Supervision-B
	Paperwork-B	Clients Try Choosing Counselor–U	Self-Care-B
	Office Politics-R	Changing Jobs-U	
	Low Prestige–R		

NOTE: R=rural counselors only, U=urban counselors only, B=both rural and urban counselors



What's the biggest challenge in your work?

- What gets in your way?
- What worries you?
- What has helped you be successful in treatment of SUD?
- What makes you want to work with individuals with SUD?
- What makes you want to run away?



Recipe for Provider Burnout- Solving it with balance





Lessons in learning language

"Non ho capito."

- We might think we speak someone else's language when we don't
- Listening and asking questions
- The US is large, cultural norms and dialects vary widely across rural communities



VS



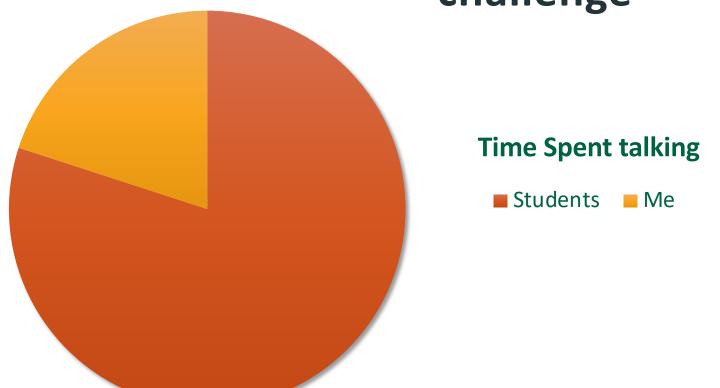


Lessons in teaching language





Teaching a new language, no English, the 80/20 challenge









Lessons in teaching language





MOTIVATIONAL!!

- Inspiring!
- Life changing!
 - Convincing!
 - A TEDtalk!
- A perfect sales pitch



"My name is Matt Foley and I am a Motivational Speaker."

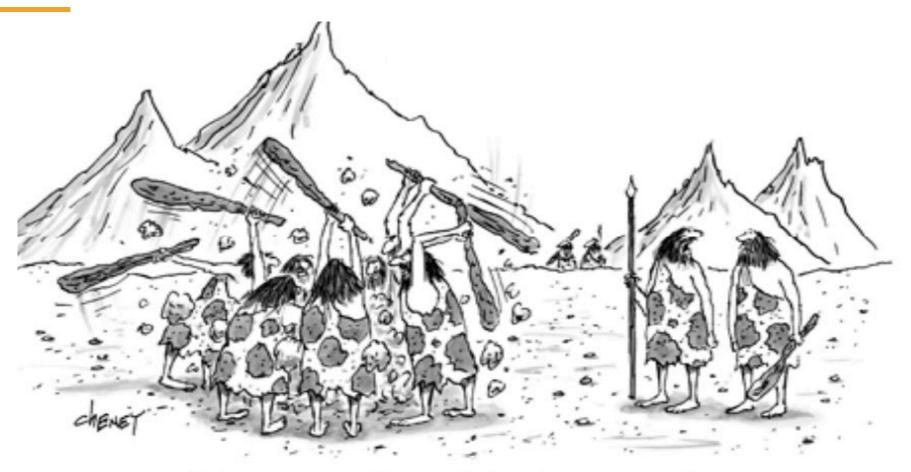




"Well, lah dee freakin' dah!!"

Saturday Night Live





"It's some new thing called an intervention."



Motivational Interviewing

- ...a method of communication rather than a set of techniques. It is not a bag of tricks for getting people to do what they don't want to do; rather, it is a fundamental way of being with & for people – a facilitative approach to communication that evokes change" (Miller & Rollnick 2002)
- "MI is about arranging conversations so that people talk themselves into change, based on their own values and interests."
- A dance, not a wrestle



A mindset, not a technique

- The Spirit of Motivational Interviewing
 - Partnership
 - Evocation
 - "People already have within them what is needed."
 - "focus on and understand strengths rather than probe for deficits"
 - "People who are ambivalent already have both arguments in them."
 - Compassion
 - Acceptance
 - Four pillars of acceptance: absolute worth, affirmation, autonomy, accurate empathy





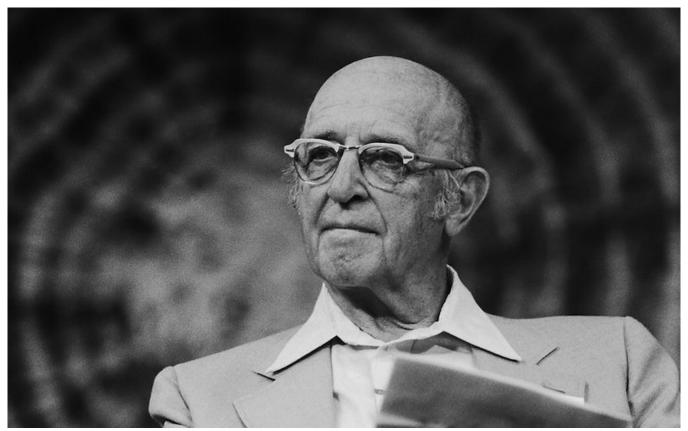
COMPASSION

Empathy – to feel with

Sympathy – to feel for



Compassion-Unconditional Positive Regard



Carl Rodgers



ACCEPTANCE

- Absolute worth-
 - We don't get to (or have to) decide who deserves respect and who does not
 - A belief that this other person is fundamentally trustworthy, has worth
- Accurate empathy-
 - "the ability to understand another person's frame of reference *and* the conviction that it is worthwhile to do so"
- Autonomy support-
 - "letting go of the idea and burden that you have to (or can) make people change"
- Affirmation-
 - to seek and acknowledge the persons strengths and efforts



Collaboration / Partnership

- MI is "not done 'to' or 'on' someone at all. MI is done 'for' and 'with' a person."
- "People are the undisputed experts on themselves. No one has been with them longer or knows them better than they do themselves."
- "The client has vital expertise that is complementary to your own."
- We are a "privileged witness to change".
- Ask permission when teaching and sharing



Two Experts Collaborating – Autonomy Support



Autonomy

"Instead of giving someone what they lack, evoke what they already have."

Rural communities can have a higher value on autonomy.





Guiding principles - RULE

1

Resist the righting reflex

2

Understand their motivation

3

Listen to the patient

4

Empower the patient



The Righting Reflex

- A natural response for people in the helping professions
 - "Stop, there's a better way!"
- Can push the wrong direction when someone is ambivalent
 - They already have both arguments going on within them
- Can backfire because of two universal human tendencies
 - We don't like being told what to do
 - We like and believe our own ideas more than others' ideas
- Someone will learn about their attitudes and beliefs the same way we will, by hearing them talk.

Which do you respond to?







Guiding principles - RULE

1

Resist the righting reflex

2

Understand their motivation

3

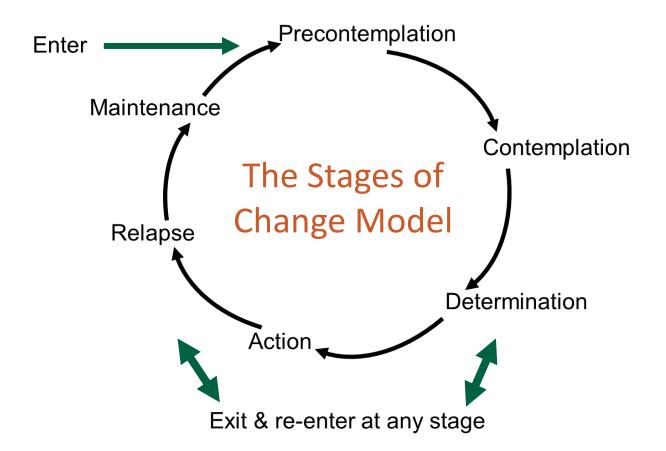
Listen to the patient

4

Empower the patient



Prochaska and DiClemente





Tasks at each stage of change

- Pre-contemplation
 - Raise awareness
- Contemplation
 - Resolve ambivalence, helping to choose change
- Preparation (Determination)
 - Help identify resources to help support change
- Action
 - Implement resources, relapse prevention strategies
- Maintenance
 - Develop new skills, help others (AA)
- Recurrence of use
 - Cope with consequences, determine what to do next



Communication Styles

Directing

- Conduct
- Decide
- Govern
- Manage
- Preside
- Run
- Steer
- Tell
- Take Charge

Guiding

- Accompany
- Assist
- Elicit
- Encourage
- Kindle
- Offer
- Point
- Support
- Show

Following

- Allow
- Observe
- Permit
- Shadow
- Understand
- Be With
- Listen
- Attend

Miller and Rollnick, Motivational Interviewing 3rd Ed 2013



Rural Implications - Telehealth

- If needed, MI can be delivered via telehealth.
- Some studies show longer period of time needed for building rapport when meeting remotely
- "Following" style may be utilized a bit more at the beginning in this case.



Changing our Mindset

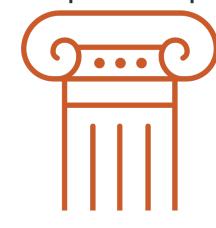
Collaboration
Evocation
Autonomy

Confrontation Education Authority



Four Pillars

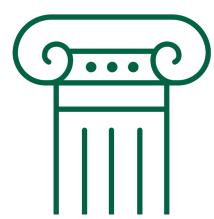
Develop Discrepancy



Support Self-efficacy



Roll with Resistance



Express Empathy





Express Empathy

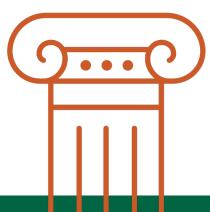
- Accurate empathy- "the ability to understand another person's frame of reference and the conviction that it is worthwhile to do so"
- Listen actively
- Reflect back





Develop Discrepancy

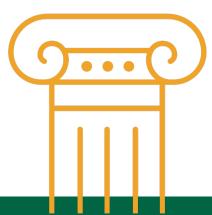
- Where do you want to be? And where are you now?
 - How does _____ fit into that?
- Elicit underlying key values and beliefs
 - "What's most important to you?"
- Patient creates reasons for change





Support Self-Efficacy

- Only the patient can carry out the change
- The provider can express belief in the capability of the patient to change





Roll with Resistance

- Avoid arguing
- Resistance is often not directly opposed
- New perspectives are welcomed
- Resistance can signal us to respond differently
- Ambivalence is normal, but not permanent
- Can turn some questions back to the patient for solutions
 - "Good question, why would you _____?"



Some specific approaches/skills

- OARS
- The Importance Ruler
- Decisional Balance
- Identifying and Responding to "change talk"
- How to provide Feedback
- Avoid the "righting reflex"

These require practice, practice, practice



- Open-ended questions
- Affirmations
- Reflections
- Summaries



Open ended questions

- What might you do if _____?
- What do you think would happen if ________?
- What's been the hardest part about
- What's the thing you find most appealing about _______?



Affirmations

- Be consciously on the look out for strengths, good steps and intentions
- The opposite of the idea that people will change if you make them feel bad enough
- Go back to unconditional positive regard or you might not be able to find any of these.



Reflections

- Simple (restatement)
- Amplified (like an uncovering in psychotherapy, careful)
- Double-sided (recognition of ambivalence)

Summaries

- Change talk bouquet
 - Listen for "I wish, I should, I want to, I could, I might be able to..."
- Careful to be sincere though while emphasizing change talk.



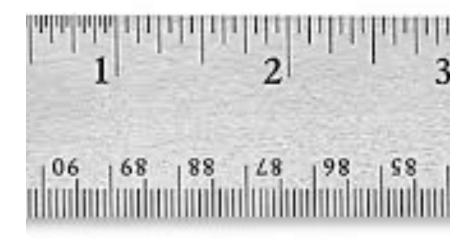


Change talk/Confidence talk

- JUMP ON IT ©
- Open questions
 - Can you elaborate on that?
 - Can you give me some examples of that?
- Affirm
 - Sounds like _____ is a strength for you and something you value
 - Sounds like you see yourself as a strong person/you know how to do hard things
- Reflect right back, like a mirror
- Summarize reasons for optimism

The Change Ruler

- Importance
- Confidence
- Readiness
- Rate on 0-10 scale then explore the extremes
 - "Why isn't it a zero?"
 - "Why isn't it higher?"



Decisional Balance Exercise

- Pros and cons
- "What are the best (and worst) things about _____?
- "What's the best thing you could see coming out of changing?"
- "What would be the benefits of not changing?"





Normalization

- "Most people report both good and not so good things about their ."
- "I see this challenge often between parents and teenagers."
- "Most people have mixed feelings about these issues."



Give feedback



Ask

"Can I share some of my thoughts with you?"



Tell

Give evidence-based guidance



Ask

"What are your thoughts about what I've shared?"



False Dichotomies: Errant binary thinking that can be alleviated using an MI informed approach

- Ready vs. not ready gives way to stages of change
- Abstinence based vs. harm reduction -> multiple models of recovery and treatment
- You have that expertise/specialty clinic or you don't



Rural implications

- Word of mouth information about whether there is compassion for individuals with SUDs may distribute more quickly and more completely.
- Rural areas often have a culture of self-efficacy, self-sufficiency, may feel even a higher tendency towards wanting to find their own solutions, for which MI is well suited



Rural implications

- One study showed increased access to and use of legal substances, culture may be more accepting on average of alcohol and tobacco use. Study showed increased access in homes. (Warren, 2015)
- Remembering not to focus on a single path to recovery. Avoidance of shaming, approaching another's experience with curiosity rather than authoritarianism



What motivational interviewing is not

- A way of tricking people into doing what you want them to do
- A technique
- CBT
- Easy to learn
- Practice as usual
- A panacea
- A motivational ('Matt Foley') speech



Summary

- Developing the mindset and the spirit of MI comes before all else
- MI helps us about the extremes of hopelessness and control
 - Any movement forward is positive, stages of change
- Quartets:
 - Spirit of MI: Acceptance, Compassion, Partnership, Evocation
 - RULE: (resist righting reflex, understand, listen, empower
 - Four Pillars: Empathy, Discrepancy, Self-efficacy, Roll with resistance
- Not a lecture, not an inspirational speech
- Motivation for change comes from within
- Specific skills can be practiced and practiced over time, to develop patterns of more positive listening and communication.

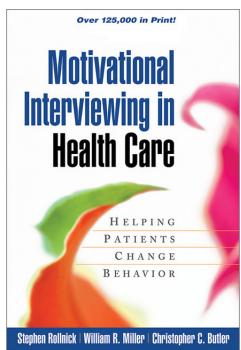


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Nin a copy of this book



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This survey is designed for YOU to give feedback on this presentation and to help shape our future workshops on MI skills. The **first 30 respondents** who answer the survey will win a copy of "Motivational Interviewing in Healthcare: Helping Patients Change Behavior" by Stephen Rollnick, Christopher Butler, and William Miller.



Thank you for participating in this Community Rounds Workshop Series

Our next session will be held on August 4, 2021 from 12-1pm: Telehealth for Substance Use Disorders and Considerations for Rural Regions with Allison Lin, MD MSc

Register: go.uvm.edu/coratelehealth

For additional information:

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